

WAL-MART ALWAYS THE LOW PRICE ON THE BRANDS YOU TRUST. ALWAYS.

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Financial Highlights

(Dollar amounts in thousands except per share data January 31,	1989	1988
Net sales	\$ 20,649,001	\$ 15,959,255
Net income	837,221	627,643
Net income per share	1.48	1.11
Working capital	1,565,078	1,161,382
Current ratio	1.8	1.7
Common shareholders' equity	3,007,909	2,257,267
Common stock outstanding at year end	565,591,010	565,111,944
Stores in operation at year end:		
Wal-Mart Stores	1,259	1,114
Sam's Wholesale Clubs	105	84

MARKET PRICE OF COMMON STOCK Fiscal years ended January 31,

	19	89	19	88
Quarter	High	Low	High	Low
April 30	\$30.75	\$25.13	\$30.19	\$24.19
July 31	33.88	25.88	37.87	26.56
October 31	33.38	28.75	42.87	22.00
January 31	33.75	29.25	29.62	20.00

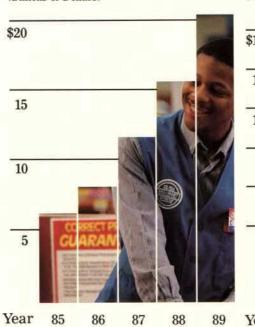
DIVIDENDS PAID PER SHARE OF COMMON STOCK

Fiscal years ended January 31,

	(5) 1334	
1989		
	Quarter	ly
\$.04	April 10	\$.03
.04	July 10	.03
.04	October 2	.03
.04	January 4	.03
	.04 .04	\$.04 April 10 .04 July 10 .04 October 2

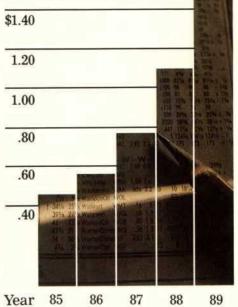
Net Sales

(Billions of Dollars)



Net Income Per Share

(Dollars)





David

Fellow Shareholder:

We are proud to report that Wal-Mart set new sales and earnings records in fiscal 1989 while accelerating our new store program and strengthening the Company for the long-term benefit of our shareholder-customer-associate partnership.

For our shareholder:

□We increased our sales 29 percent to \$20.649 billion from \$15.959 billion. Comparable stores, those units which were open twelve months as of January 31, 1988, increased sales 12 percent which follow increases of 11 and 13 percent in fiscal 1988 and 1987. Sales productivity in comparable stores grew to \$231 per gross square foot of store space, up from \$213 last year.

□We increased our net income 33 percent to \$837 million, equivalent to \$1.48 fully diluted net income per share compared with \$1.11 per share in the prior year. Net profit as a percentage of sales increased to 4.1 percent this year compared with 3.9 percent last year.

□We raised our shareholders' equity to \$3.008 billion, up from \$2.257 billion last year. This 33 percent increase is the 14th consecutive annual increase of 30 percent or more. Our return on shareholders' equity was 37 percent for the second consecutive year.

Don

□We ended fiscal 1989 with 1,259 Wal-Mart stores, 105 Sam's Wholesale Club units, 14 dot Discount Drug stores and three Hypermart ★ USA stores. The two Hypermart ★ USA stores in Garland and Arlington, Texas, are operated as joint ventures. Our total retail space was expanded to 91.641 million square feet, a net increase of 13.837 million square feet, an 18 percent increase. We added 145 Wal-Mart stores, 21 Sam's Wholesale Club units, two Wal-Mart Supercenters and one Hypermart ★ USA.

□ We increased our annual dividend

☐ We increased our annual dividend rate on common stock by 33 percent, from 12 cents per share to 16 cents per share.

For our customer:

□We renewed our commitment to the best customer service in retailing. Mr. Sam, in a November 1988 satellite transmitted broadcast to our Wal-Mart associates, challenged and reminded each one of us that our customers are to be treated as our "guests."

□We worked hard to make sure we had the items our customers wanted

in stock when they wanted them. Manufacturers' orders are staged from the factory to our distribution centers and from these centers to our stores, improving our in stock position and service levels. Our merchandisers and distribution associates have identified more than 250 key items that have been made a part of the basic stock in our distribution centers. These fast moving basic stock items also facilitated our "just in time" inventory management.

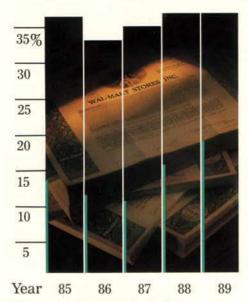
□We opened our first 110,000-squarefoot prototype Wal-Mart store in Gonzales, Louisiana. It provides 15 percent more customer space than our
previous 80,000-square-foot prototype.

□We accelerated our cooperative

alliance with domestic manufacturers and vendors to "Buy American" in every possible situation.

□We continued to test new store concepts that incorporate food into the total one-stop shopping experience. Our food experimentation began with the Hypermart * USA test in December 1987 and has expanded with the opening of two Wal-Mart Supercenters. Supercenters incorporate Wal-Mart stores general merchandise and a full scale super-

Percentage of Return on Common Shareholders' Equity



Standard & Poor's 400 return on average book.

Based on earnings estimate and price range through 1988

Total Store Square Footage (Millions of Square Feet)



market into one format, which has been very well received by our customers.

□ We improved our check-out service by improving our rings per minute and speeding credit card authorization. Bar code scanning, now in place in over 90 percent of our Wal-Mart stores, and satellite technology provide us with the base upon which further improvements in the service to our guests can be made.

For our associate:

□We have striven not just to retain but intensify our objective of permitting each associate the opportunity to realize his own goals of contribution and excellence. Our people continue to make the difference, day in and day out.

□We are pleased that this past year was one of great opportunity for our people. Total employment increased from 183,000 last year to over 223,000 in January 1989. We added to our store management teams over 1,200 associates who just completed their formal education, were promoted or joined us from other retailers.

□We expanded our associate incentive plans which now include the stretch incentive bonus plan for nonmanagement associates, store management bonuses, profit sharing, shrinkage savings incentives and other incentive programs. Our associates earned over \$170 million through these plans. Each plan builds associate teams through the recognition and reward of individual associate and operating unit dedication and profitability.

□We introduced new "caring" services for our associates which are demonstrative of the character our Company wishes to foster. The Health Hotline and the individual personal needs counseling service, "Resources for Living," were successfully inaugurated and will be expanded next year. Safety Committees to assure a safer environment for our associates and customers were organized in every operating unit.

□We provided tremendous opportunity to our assistant managers and department managers to grow as merchants through "store-within-astore." Valuable training and the chance to try their own ideas for new items and display techniques are extended to these talented associates by "store-within-a-store." More formal-

ized education opportunities were advanced to over 2,100 associates who participated in the Walton Institute of Retailing, Retail Management Training Seminars and Sam's Operating School.

It is exciting to once again review with you the outstanding accomplishments of our dedicated associates. We believe Wal-Mart's dynamic page in retailing continues to be written in direct proportion and as a result of our associates' involvement and contribution. Our pride in our associates and their performance sparks our enthusiasm and confidence for the challenges of retailing in the 90's.

New store expansion will expand our retail square footage to over 100,000,000 in fiscal 1990. Sam's Wholesale Club will add 20 plus units, Wal-Mart 155 discount stores and the food experiment will add one Hypermart * USA and four additional Supercenters. Relocations and expansion of older units will remodel and update over 70 existing stores.

Fresh apparel presentations, incorporating new fixturization, more name brands and shop concepts, will be introduced. Dominant electronic departments which maximize presentation while reducing shrinkage will be incorporated into our stores.

Sam's plans to experiment with a larger 130,000-square-foot prototype club that will embody expanded service and merchandise enhancements such as an on-premise bakery, fresh meat and produce departments, optical and express shipping services.

We are poised for another year of strong sales and earnings gain in fiscal 1990 and well positioned to achieve our long term goals of profitable and consistent growth.

David D. Glass President and Chief Executive Officer

Swil Bl

Donald G. Soderquist Vice Chairman and

Chief Operating Officer



Dedication and commitment to constant improvement...has always characterized our Company.

Sam and Bud Walton, co-founders of Wal-Mart, opened the first Wal-Mart Discount City just 26 years ago, in Rogers, Arkansas.

At the close of the fiscal year, January 31, 1989, the number of stores had grown to 1,259 located in 25 states and another 155 are slated for opening in 1989.

Wal-Mart, in terms of sales volume, is now the third largest and fastest growing major retailer in the United States.

Founded with the principle that the "Customer Is The Boss," Wal-Mart has aggressively maintained this commitment despite our remarkable growth.

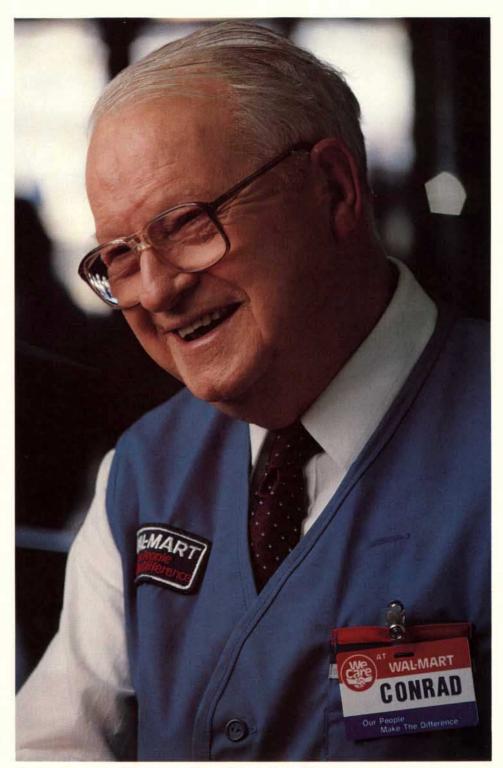
Every decision we make...new technology...merchandising...operational...always has one, clear objective...satisfying our customers!

From the moment our customers are met at the front door by our "People Greeter" until they enjoy fast, friendly, efficient checkout of their purchases, our goal is to provide a pleasurable, convenient shopping experience.

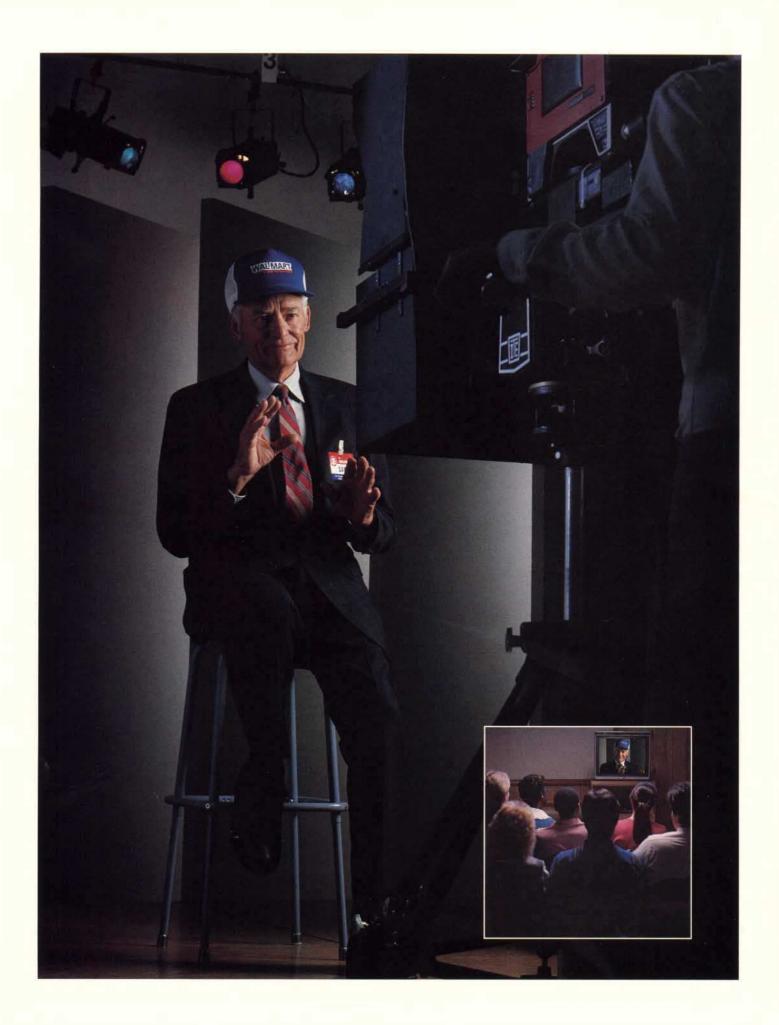
The company's pricing philosophy is based on the premise that the customer prefers to pay the same low price "Everyday" for name brand merchandise rather than have to wait for sale prices. The success of this philosophy can be measured by the phenomenal growth the company has enjoyed and the overwhelming customer acceptance.

Maintenance of the low everyday pricing leadership Wal-Mart enjoys requires rigid discipline and strict expense controls.

Acceptable levels of profitability can only be maintained if we control our expenses better than the competition. We literally attack expenses. It is no accident that Wal-Mart is consistently recognized as the leader in expense control among retail companies. We are totally committed to maintaining our leadership in expense control. The future is brighter than ever and plans are laid for continued rapid expansion into both new and existing markets.



Customers are met at the front door by our "People Greeter".



Involvement of associates in the total process...understanding and sharing of ideas ... It's just Wal-Mart's philosophy.

Wal-Mart is now, has always been and will continue to be, a "People Oriented" company. Sam Walton will be the first to tell you that "If you take care of your people...they will take care of you." This philosophy is rigidly supported and adhered to at all levels in the Wal-Mart organization.

We believe our associates should share in the success of our company. Our generous associate benefit plans are designed to reward each associate's involvement.

Profit Sharing is a plan from which associates share in a portion of the company's profits each year. The Profit Sharing fund has enjoyed growth similar to the company's profit increases and is providing an excellent retirement fund for many of our associates.

In addition, associates may participate in a payroll stock purchase plan where the company even contributes part of the cost.

"If you want to be a winner, you've got to think new thoughts, you've got to dream new dreams, you've got to keep changing and improving."

David D. Glass

We believe we must have a low resistance to change, we must be flexible and willing to adjust rapidly to stay abreast of the competitive environment.

We believe to grow successfully we must continually challenge and test new retailing concepts.

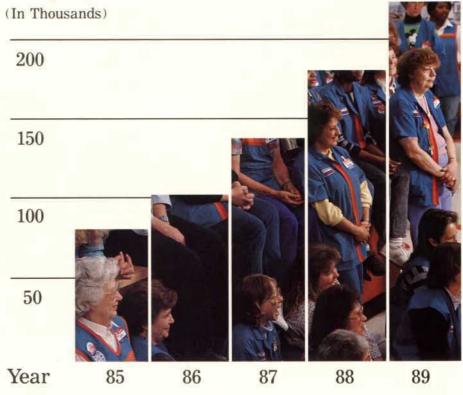
Research and development of these new concepts provide invaluable information to help position us for the retailing challenges of the future.

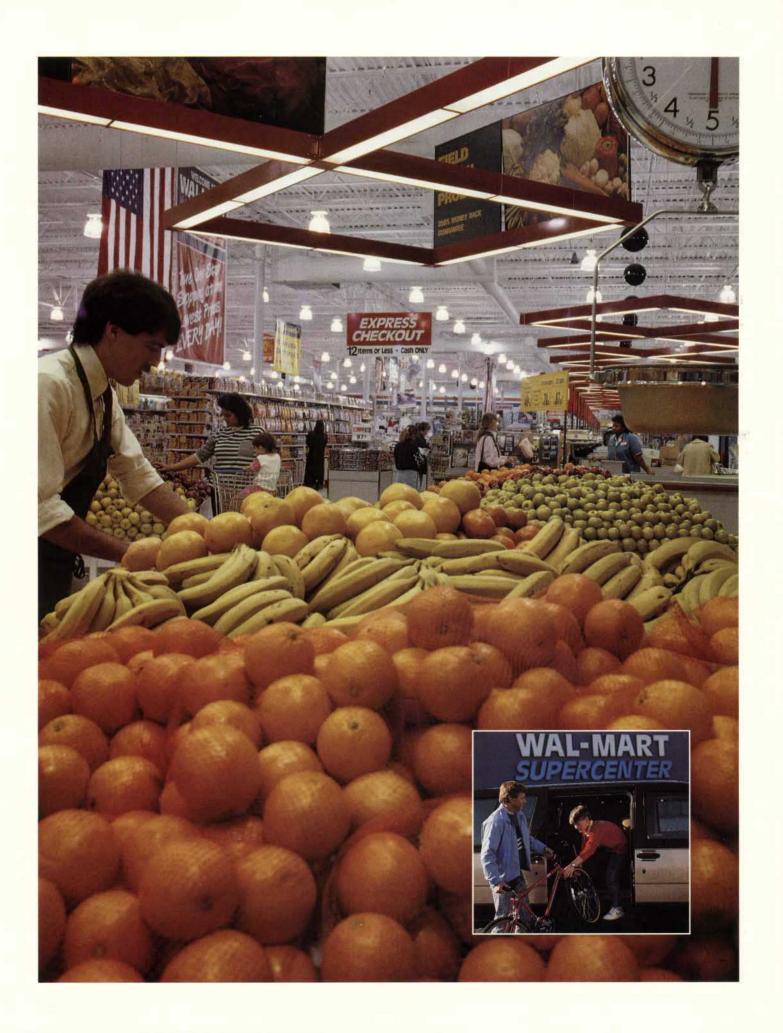
We must constantly improve. We are committed to long term excellence in retailing...never willing to jeopardize our positon for short-term benefits.



Formal education opportunities were advanced to over 2,100 associates.

Employment Growth





Bring it back to the U.S.A.! In 1989 we will re-emphasize our determination to buy everything we can in the United States!

Wal-Mart initiated the "Buy American" program in 1985. The "Buy American" program is a cooperative effort between retailers and domestic manufacturers to reestablish a competitive position in price and quality of American-made goods to the market place.

Wal-Mart has taken the initiative of working and planning with American manufacturers and suppliers to obtain goods that are competitive in price and quality with foreign imports. Wal-Mart is taking great strides to make the partnerships work. The "Buy American" plan affords American manufacturers some of the same terms and cooperation that are extended by many to foreign manufacturers. Our commitment is to provide manufacturers longer lead-time and predictable quantity requirements which in many cases are the equivalent of domestic letters of credit.

Wal-Mart expects manufacturers to be equally committed. Our American suppliers must improve their facilities and machinery, remain financially conservative, work to fill our requirements, and most importantly, strive to improve employee productivity.

This means that American producers will have to be more 'market driven' instead of 'product driven'. Pricing of any merchandise is determined on its own merit. But Wal-Mart's overriding concern is the maintenance of its competitive edge by offering quality merchandise at the most affordable prices.

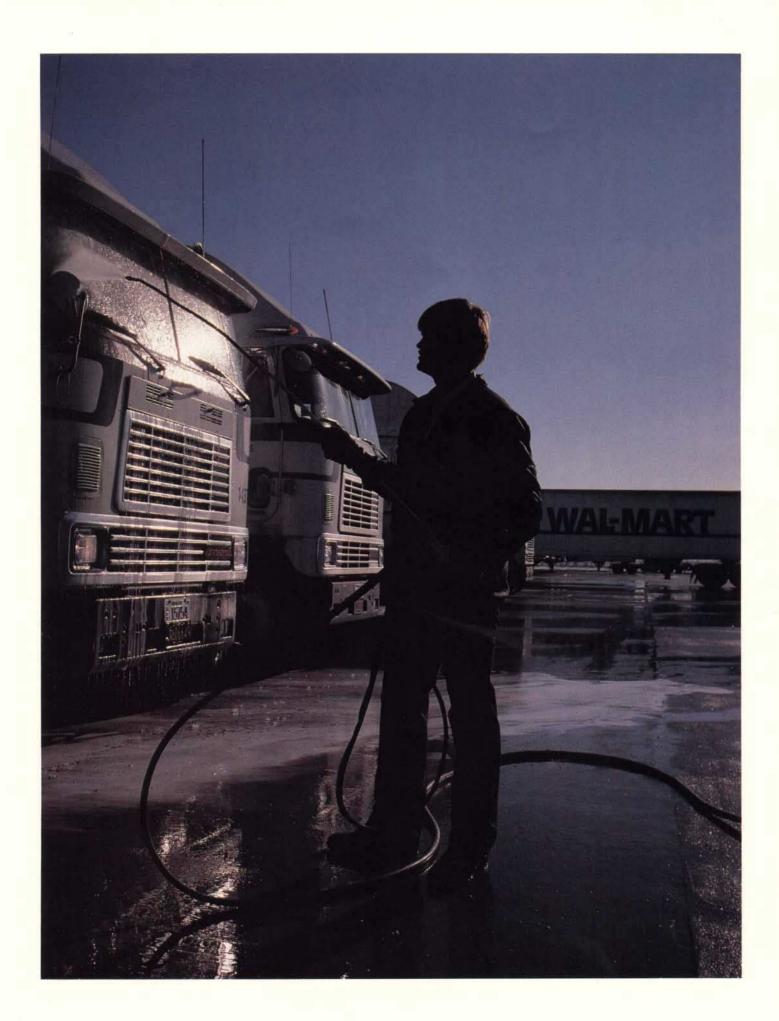
The Wal-Mart program has realized great success in the short time it has been in effect. Since March, 1985, Wal-Mart has converted or retained over \$1.7 billion in purchases, at retail, that otherwise would have been placed or produced offshore. "Buy American" has created and retained over 41,000 jobs for the American workforce.



Wal-Mart's overriding concern is the maintenance of its competitive edge.



"Buy American" has created and retained over 41,000 jobs for the American workforce.



A key ingredient in Wal-Mart's excellent inventory management.

Over seventy-five percent of the merchandise sold in our stores was processed through the company's 16 Distribution Centers. A combination of high associate productivity, the latest in technology, an experienced corporate traffic department and an efficient private truck fleet makes the distribution system an effective tool in our continuing commitment to improved customer service.

In 1988 we operated ten regional distribution centers, three specialty facilities, three support facilities, and ten dispatch offices. Incorporated in these centers are over 11.5 million square feet of space. They play a vital role in assisting our stores in maintaining a high level of in-stock on the merchandise our customers want every day. Our 10,000 distribution associates processed and delivered 300 million cases of merchandise.

Our private truck fleet delivers merchandise a minimum of five times a week to each Wal-Mart store and in fiscal 1989 made over 300,000 store deliveries. We maintained an on-time delivery record of over 99 percent. Order filling accuracy on those same shipments also exceeded 99 percent.

Planning for the future is critical in the distribution system. Modernization and expansion programs included two new distribution centers brought on-line in 1988. One regional distribution center was opened in Laurens, South Carolina and one in New Braunfels, Texas. Also, four distribution center expansions were completed during the year. Redesigned, these centers are projected to ship over 200,000 cases per day.

Providing consistent and quality service to the stores at the most economical cost can only be assured if our distribution system keeps pace. Expansion plans have already been made for three new regional distribution center sites for calendar year 1990. These sites are located in the communities of Seymour, Indiana, Searcy, Arkansas, and Loveland, Colorado.

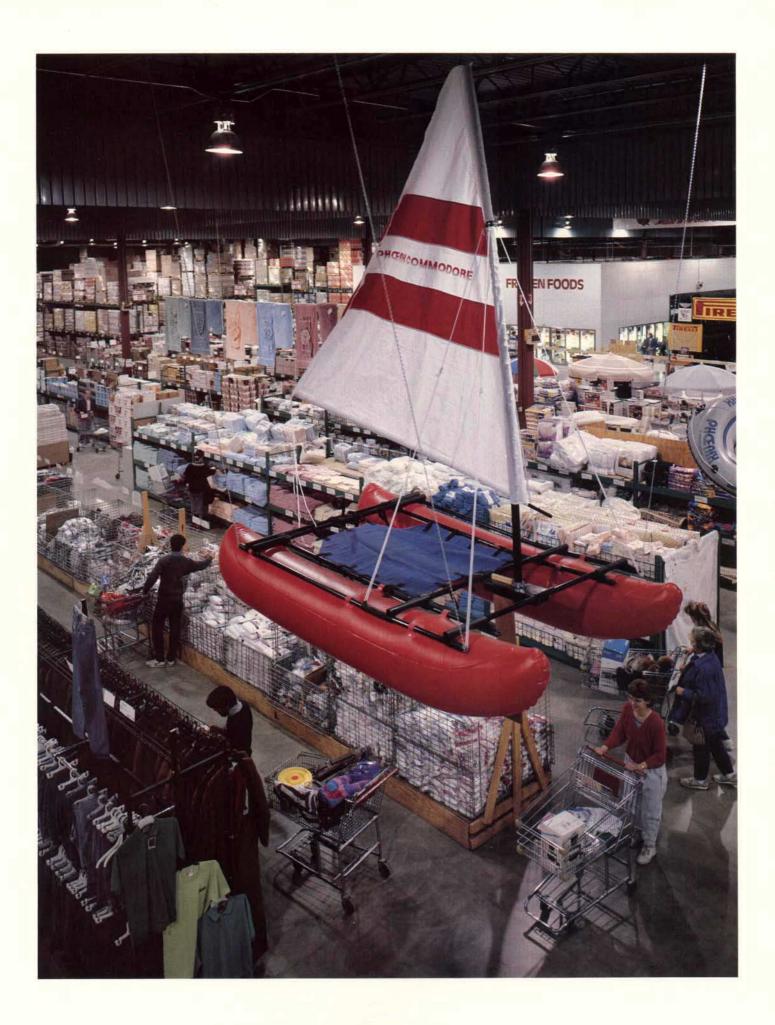
Dedicated to providing our stores with on-time delivery of merchandise for the customer at the lowest possible cost is the goal of the Distribution System.



Distribution associates processed and delivered 300 million cases of merchandise.



The distribution system is an effective tool in our continuing commitment to improved customer service.



Since beginning in 1983, this membership/warehouse division has grown to over 100 clubs.

Sam's Wholesale Club division reached a milestone during 1988, with the opening of its 100th club at Joliet, IL. Sam's added 21 clubs in 1988, and by the year-end, Sam's had 105 clubs in operation in a 21-state area, including three recent acquisition units in the Cincinnati, OH, market. Sam's operates more wholesale clubs than any other competitor in this relatively new industry.

Sam's sales were \$3.829 billion, up 41 percent from the previous year, and a 128 percent increase over two years ago. In 1983, Sam's first year, the contribution to the total sales of Wal-Mart Stores, Inc. was less than one percent. By 1985, it had risen to nine percent; and this past year Sam's represented 19 percent of Wal-Mart's total sales.

The Advantage Card program introduced at mid-year to all units, was met with immediate acceptance. This program allows group members to purchase a card for \$25, which eliminates the five percent upcharge other group members pay.

Sam's Scholarship Program offers hourly associates an added dimension to their personal growth. Over 700 associates participated in this program and continued to pursue a college education while working at Sam's.

Sam's continues to experiment with new departments. Last year they introduced a Pharmacy, One Hour Photo Development, Optical department and an Express Mailing and Printing department in selected units. Regardless of the success of each test, they will provide valuable information toward other future developments.

This past year Sam's expanded into the states of Ohio and Wisconsin. Targeted for 1989 are New Jersey, Pennsylvania, Michigan, Iowa and Nebraska. As has been the Sam's Division objective from its beginning in April 1983, Sam's remains committed to serving the business owner/operator with the highest quality merchandise at the lowest possible price.



Millie, Product Demonstrator, Kansas City, Missouri.



Becky, Forklift Operator, Kansas City, Missouri.

1,259 Wal-Mart

General Office and 3 Distribution Centers

Wal-Mart store

Distribution Center

Sam's Wholesale Club

★ Hypermart ★ USA

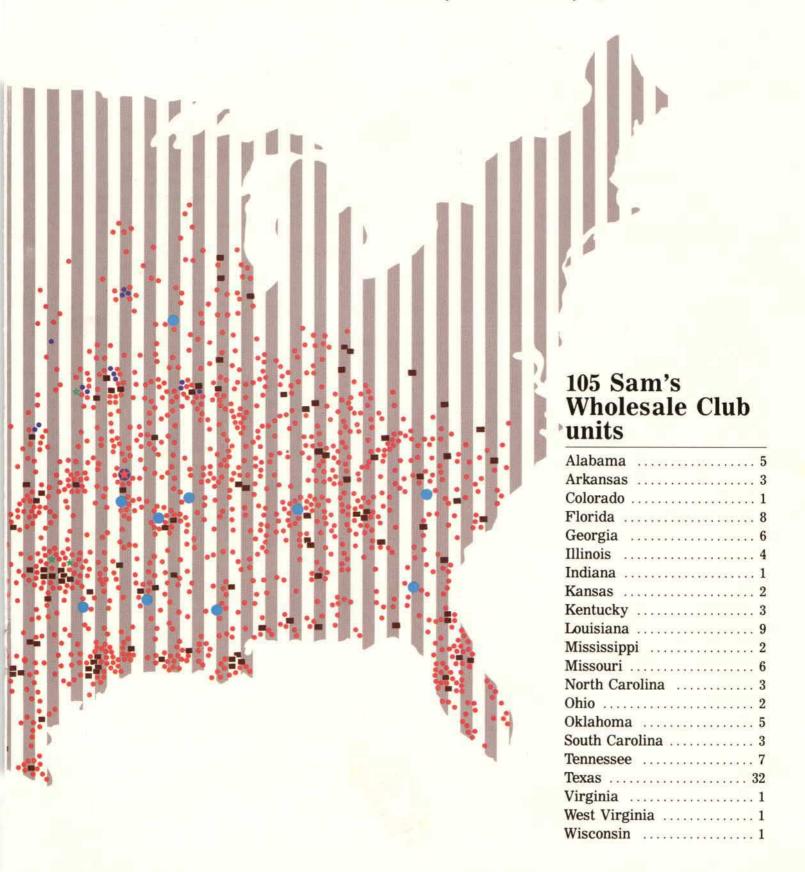
dot Discount Drug

Wal-Mart stores

Alabama 66
Arkansas 76
Arizona 6
Colorado
Florida 92
Georgia 65
Illinois 60
Indiana 24
Iowa
Kansas 39
Kentucky 59
Louisiana 73
Minnesota 4
Mississippi 53
Missouri 104
Nebraska 10
New Mexico 16
North Carolina 30
Ohio 3
Oklahoma 80
South Carolina 41
Tennessee 76
Texas 222
Virginia 3
Wisconsin 16

Stores in 25 States

Fiscal year ended January 31, 1989



Ten-Year Financial Summary

Wal-Mart Stores, Inc. and Subsidiaries

(Dollar amounts in thousands except per share data)	1989	1988	1987
EARNINGS			
Net sales	\$20,649,001	\$15,959,255	\$11,909,076
Licensed department rentals and other income-net	136,867	104,783	84,623
Cost of sales	16,056,856	12,281,744	9,053,219
Operating, selling and general and administrative expenses	3,267,864	2,599,367	2,007,645
Interest costs:			
Debt	36,286	25,262	10,442
Capital leases	99,395	88,995	76,367
Taxes on income	488,246	441,027	395,940
Net income	837,221	627,643	450,086
Per share of common stock:			
Net income	1.48	1.11	.79
Dividends	.16	.12	.085
Stores in operation at the end of the period			
Wal-Mart Stores	1,259	1,114	980
Sam's Wholesale Clubs	105	84	49
FINANCIAL POSITION			
Current assets	\$ 3,630,987	\$ 2,905,145	\$ 2,353,271
Net property, plant, equipment and capital leases	2,661,954	2,144,852	1,676,282
Total assets	6,359,668	5,131,809	4,049,092
Current liabilities	2,065,909	1,743,763	1,340,291
Long-term debt	184,439	185,672	179,234
Long-term obligations under capital leases	1,009,046	866,972	764,128
Preferred stock with mandatory redemption provisions			-
Common shareholders' equity	3,007,909	2,257,267	1,690,493
FINANCIAL RATIOS			10
Current ratio	1.8	1.7	1.8
Inventories/working capital	2.1	2.3	2.0
Return on assets*	16.3	15.5	14.5
Return on shareholders' equity*	37.1	37.1	35.2

^{*}On beginning of year balances.

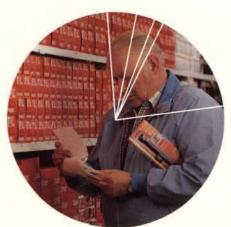
1980	1981	1982	1983	1984	1985	1986
\$ 1,248,17	\$ 1,643,199	\$2,444,997	\$3,376,252	\$4,666,909	\$6,400,861	\$8,451,489
10,09	12,063	17,650	22,435	36,031	52,167	55,127
919,30	1,207,802	1,787,496	2,458,235	3,418,025	4,722,440	6,361,271
251,61	331,524	495,010	677,029	892,887	1,181,455	1,485,210
7.	6		5		646 M	31 3
4,43	5,808	16,053	20,297	4,935	5,207	1,903
8,62	10,849	15,351	18,570	29,946	42,506	54,640
33,13	43,597	65,943	100,416	160,903	230,653	276,119
41,15	55,682	82,794	124,140	196,244	270,767	327,473
.0	.11	.16	.23	.35	.48	.58
.009	.0125	.0163	.0225	.035	.0525	.07
	-	***			leve:	
27	330	491	551	642	745 11	859 23
\$ 266,61	\$ 345,204	\$ 589,161	\$ 720,537	\$1,005,567	\$1,303,254	\$1,784,275
190,56	245,942	333,026	457,509	628,151	870,309	1,303,450
457,87	592,345	937,513	1,187,448	1,652,254	2,205,229	3,103,645
170,22	177,601	339,961	347,318	502,763	688,968	992,683
24,86	30,184	104,581	106,465	40,866	41,237	180,682
97,21	134,896	154,196	222,610	339,930	449,886	595,205
_		7,438	6,861	6,411	5,874	4,902
164,84	248,309	323,942	488,109	737,503	984,672	1,277,659
1.	1.9	1.7	2.1	2.0	1.9	1.8
2	1.7	2.0	1.5	1.5	1.8	1.8
12.	12.2	14.0	13.2	16.5	16.4	14.8
32.	33.8	33.3	38.3	40.2	36.7	33.3

Management's Discussion and Analysis

Percentage of Sales



1989 (fiscal year ended January 31,)	100.0%
Sales Cost of Sales	77.8
Operating and Administrative Costs	15.8
Interest Costs	.7
Provision for Income Tuxes	2.4
Net Income	4.1



1988 (fiscal year ended January 31,)	100.0%
Cost of Sales	77.0
Operating and Administrative Costa	16.3
Interest Costs	7
Provision for Income Taxes	2.8
Net Income	3.9



1987 (fiscal year ended January 31,) Sales	100.0
Cost of Sales	76.0
Operating and Administrative Costs	16.9
Interest Costs	.7
Provision for Income Taxes	3.3
Net Income	3.8

RESULTS OF OPERATIONS

Sales for the three fiscal years ended January 31, 1989, and the respective total and comparable store percentage increases over the prior year were as follows:

Fiscal year ended January 31,	Sales	Total company increases	Comparable stores increase
1989	\$ 20,649,001,000	29%	12%
1988	15,959,255,000	34	11
1987	11,909,076,000	41	13

Sales increases were due to the productivity of comparable stores, the contribution of new stores (145 Wal-Mart stores and 21 Sam's units in fiscal 1989, 134 Wal-Mart stores and 35 Sam's units in fiscal 1988 and 121 Wal-Mart stores and 26 Sam's units in fiscal 1987), and inflation.

The Sam's units contributed the following sales for the periods indicated:

Fiscal year ended	
January 31,	Sales
1989	\$3,828,683,000
1988	2,711,392,000
1987	1,678,334,000

Cost of sales (as a percentage of sales) increased .8% and 1% respectively in fiscal 1989 and 1988 as compared with fiscal 1988 and 1987. The increases were due to the cost of sales in the Sam's units, which is significantly higher than in the balance of the Company (due to lower markon on purchases), the continuation of reduced initial markons supporting emphasis in the Wal-Mart stores on everyday low prices and higher LIFO costs. These increases were partially offset by a lower rate of markdowns.

Operating, selling and general administrative expenses (as a percentage of sales) decreased .5% and .6% respectively in fiscal 1989 and 1988 as compared with fiscal 1988 and 1987 through continued cost control efforts, productivity improvements and the effects of Sam's units expense ratios to sales being significantly lower than in the balance of the Company.

Interest costs (as a percentage of sales) remained constant for the three fiscal years ended 1989. See NOTE 3 of Notes to Consolidated Financial Statements for additional information on interest and debt.

The effective tax rate was 36.8% in fiscal 1989, 41.3% in 1988 and 46.8% in 1987. The decreases in fiscal 1989 and 1988 were due to the tax law changes included in the Tax Reform Act of 1986 as it relates to the lower federal income tax rate. See NOTE 4 of Notes to Consolidated Financial Statements.

LIQUIDITY AND CAPITAL RESOURCES

Fiscal 1989

Cash provided from operating activities was a record \$733,998,000 in fiscal 1989. These funds combined with long-term borrowings of \$1,624,000 were used to finance capital expenditures for fixture additions, equipment, leasehold improvements, 39 Wal-Mart stores, two Wal-Mart Supercenter stores, 18 Sam's Wholesale Club units, partial construction of two distribution centers, one Hypermart \star USA store, pay dividends and provide general working capital. In addition, the Company maintains \$600,000,000 in lines of credit to support short-term borrowing and commercial paper, of which \$581,000,000 was available at January 31, 1989, sufficient to finance the seasonal buildups in merchandise inventories and interim financing requirements for store properties developed under sale/leaseback arrangements.

The Company opened 149 Wal-Mart stores (four were closed), 24 Sam's Wholesale Club units (three were closed), two dot Discount Drug Stores, two full line distribution centers and one Hypermart & USA store during fiscal 1989. The financing of this real estate was primarily through sale/leaseback arrangements or leases from real estate developers. Capital expenditures of \$592,756,000, excluding leased properties, were financed through internally generated funds.

The Company's debt (including obligations under capital leases)-to-equity ratio decreased to .40:1 at the end of fiscal 1989 as compared with .47:1 at the end of the preceding year.

Statement of Financial Accounting Standard No. 96 "Accounting for Income Taxes" was issued in December, 1987. The statement will be effective for the Company's fiscal year ended January 31, 1991. The statement requires deferred income taxes to be recorded using the liability method and when applied will not have a material effect on the Company's financial statements.

Capital expenditures planned for fiscal 1990 are approximately one billion dollars. This includes 155 Wal-Mart stores, 20 to 25 Sam's Wholesale Club units, partial construction of three distribution centers scheduled to open in fiscal 1991, and one Hypermart \star USA store. These expenditures will be financed from internally generated funds, sale/leaseback arrangements or real estate developers.

Return on shareholders' equity is a measure of the Company's effectiveness in the use of its resources. It measures the relationship of net income to beginning of the year common shareholders' equity. The Company's return on shareholders' equity for the three years ended January 31, 1989 was 35.2%, 37.1% and 37.1% respectively. The ten year compounded growth of shareholders' equity is 37.2%.

Dividends for fiscal 1990 have been increased to 22 cents per share from 16 cents per share in fiscal 1989, payable quarterly at five and one-half cents per share.

Fiscal 1988

Cash provided from operating activities was \$459,422,000. The Company had access to \$550,000,000 in lines of credit to support short-term borrowing and the issuance of commercial paper.

Payments for purchase of property, plant and equipment totaled \$527,960,000 excluding leased store properties, and were financed with internally generated funds. The debt-to-equity ratio decreased to .47:1 from .56:1 in fiscal 1987.

Projected Capital Expenditures Fiscal Year Ending, January 31, 1990 (In Millions)



Wal-Mart stores	\$650
Sam's Wholesale Club	120
Distribution and	
Transportation	120
Data Processing and	
General Office	80
Other	30
	\$1,000

Consolidated Statements of Income

Wal-Mart Stores, Inc. and Subsidiaries

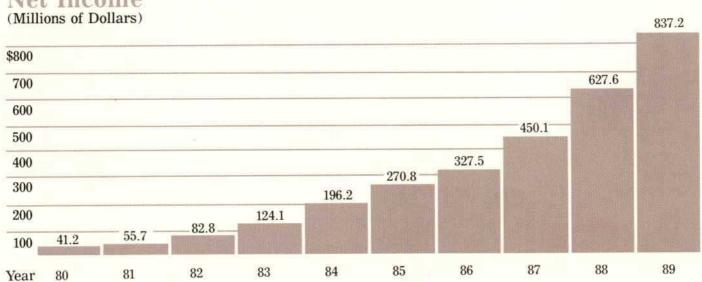
(Amounts in thousands except per share data)

Fiscal year ended January 31,

	1989	1988	1987
Revenues:		contra Piezes Labeles	ESCH ENGRANMEN
Net sales	\$20,649,001	\$15,959,255	\$11,909,076
Rentals from licensed departments	12,961	9,215	10,779
Other income-net	123,906	95,568	73,844
	20,785,868	16,064,038	11,993,699
Costs and expenses:			
Cost of sales	16,056,856	12,281,744	9,053,219
Operating, selling and general and administrative expenses	3,267,864	2,599,367	2,007,645
Interest costs:		05.000	10.140
Debt	36,286	25,262	10,442
Capital leases	99,395	88,995	76,367
	19,460,401	14,995,368	11,147,673
Income before income taxes	1,325,467	1,068,670	846,026
Provision for federal and state income taxes:	474,016	432,133	373,508
Current	14,230	8,894	22,432
Deferred	14,230	0,001	THE RESERVE AND ADDRESS OF THE PERSON NAMED IN
	488,246	441,027	395,940
Net income	\$ 837,221	\$ 627,643	\$ 450,086
Net income per share	\$ 1.48	\$ 1.11	\$.79

See accompanying notes.

Net Income



Consolidated Balance Sheets

Wal-Mart Stores, Inc. and Subsidiaries

(Amounts in thousands)	January 31,
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(Ambuno in Mountary)	1989	1988
ACCTOR	1303	1300
ASSETS Current assets:		
Cash and cash equivalents	\$ 12,553	\$ 11,325
Receivables	126,638	95,928
Recoverable costs from sale/leaseback	114,653	126,917
Inventories	3,351,367	2,651,760
Prepaid expenses	25,776	19,215
TOTAL CURRENT ASSETS	3,630,987	2,905,145
Property, plant and equipment, at cost:		
Land	278,054	209,211
Buildings and improvements	830,319	621,023
Fixtures and equipment	1,110,193	855,926
Transportation equipment	58,818	46,301
	2,277,384	1,732,461
Less accumulated depreciation	520,318	374,193
Net property, plant and equipment	1,757,066	1,358,268
Property under capital leases	1,114,034	952,305
Less accumulated amortization	209,146	165,721
Net property under capital leases	904,888	786,584
Goodwill	41,036	47,034
Other assets and deferred charges	25,691	34,778
Total assets	\$6,359,668	\$5,131,809
LIABILITIES AND SHAREHOLDERS' EQUITY		
Current liabilities: Notes payable	\$ 19,000	\$ 104,382
Accounts payable	1,389,730	1,099,961
Accrued liabilities:	1,000,100	1,000,001
Salaries	126,661	89,118
Taxes, other than income	106,855	81,064
Other	281,156	229,921
Accrued federal and state income taxes	121,158	120,773
Long-term debt due within one year	1,690	2,046
Obligations under capital leases due within one year	19,659	16,498
TOTAL CURRENT LIABILITIES	2,065,909	1,743,763
Long-term debt	184,439	185,672
	1,009,046	866,972
Long-term obligations under capital leases	92,365	78,135
Long-term obligations under capital leases Deferred income taxes	92,303	
Deferred income taxes	12	
Deferred income taxes	56,559	
Deferred income taxes	56,559 174,277	170,440
Deferred income taxes	56,559	56,511 170,440 2,030,316
Deferred income taxes Common shareholders' equity: Common stock (shares outstanding, 565,591 in 1989 and 565,112 in 1988) Capital in excess of par value	56,559 174,277	170,440

See accompanying notes.

Consolidated Statements of Common Shareholders' Equity

Wal-Mart Stores, Inc. and Subsidiaries (Amounts in thousands)	Number of shares	Common stock	Capital in excess of par value	Retained earnings	Total
Balance - January 31, 1986	281,045	\$28,105	\$ 181,106	\$1,068,448 450,086	\$1,277,659 450,086
Common stock (\$.085 per share) Preferred stock				(47,850)	(47,850)
(\$1.50 per share) Exercise of stock options Tax benefit from stock options	346	34	812 5,122	(266)	(266) 846 5,122
Conversion of preferred stock	791	79	4,817		4,896
Balance - January 31, 1987	282,182	28,218	191,857	1,470,418 627,643	1,690,493 627,643
(\$.12 per share)	37	4	452	(67,745)	(67,745) 456
100% common stock dividend	282,219	28,222	(28,222)		450
Exercise of stock options	821	82	1,739 9,213		1,821 9,213
Other	(147)	(15)	(4,599)		(4,614)
Balance - January 31, 1988	565,112	56,511	170,440	2,030,316 837,221	2,257,267 837,221
Common stock (\$.16 per share)	609	61	9.074	(90,464)	(90,464)
Exercise of stock options Tax benefit from stock options Other	(130)	(13)	2,974 4,778 (3,915)		3,035 4,778 (3,928)
Balance - January 31, 1989	565,591	\$56,559	\$174,277	\$2,777,073	\$3,007,909

See accompanying notes.

Consolidated Statements of Cash Flows

Wal-Mart Stores, Inc. and Subsidiaries

(Amounts in thousands)	Fiscal year ended January 31,		
	1989	1988*	1987*
Cash flows from operating activities:			
Net income	\$ 837,221	\$ 627,643	\$ 450,086
Adjustments to reconcile net income to			
net cash provided by operating activities:			
Depreciation and amortization	213,629	165,962	123,639
Loss (gain) from sale of assets	1,073	(1,006)	6,879
Increase in accounts receivable	(30,710)	(5,297)	(32,718)
Increase in inventory	(699,607)	(574,827)	(642,804)
(Increase) decrease in prepaid expenses	(6,561)	486	(7,597)
Increase in accounts payable	289,769	126,782	229,215
Increase in accrued liabilities	114,954	116,490	116,129
Increase in deferred income tax	14,230	3,189	22,432
Net cash provided by operating activities	733,998	459,422	265,261
Cash flows from investing activities:			
Payments for property, plant and equipment	(592,756)	(527,960)	(403,660
Payments for purchases of			
recoverable cost projects	(204,262)	(229,643)	(271,283
Sale/leaseback arrangements	de 180 at a	7.0	
and other property sales	246,797	181,450	460,356
Payment for purchase of Super Saver		286 * 1000	No. of Contract of
Warehouse Club, Inc	_	(35,993)	_
Decrease (increase) in other assets	9,087	(15,008)	(4,395
Net cash used in investing activities	(541,134)	(627,154)	(218,982
Cash flows from financing activities:		12.01	
(Decrease) increase in notes payable	(85,382)	104,382	_
Proceeds from issuance of long-term debt	1,624	11,645	
Proceeds from exercise of stock options	3,885	6,876	5,962
Dividends paid	(90,464)	(67,745)	(48,116
Payment of long-term debt	(3,213)	(25,179)	(1,605
Payment of capital lease obligation	(18,086)	(16,467)	(11,393
Net cash (used in) provided by financing activities	(191,636)	13,512	(55,152
Net increase (decrease) in cash and cash equivalents.	1,228	(154,220)	(8,873
Cash and cash equivalents at beginning of year	11,325	165,545	174,418
Cash and cash equivalents at end of year	\$ 12,553	\$ 11,325	\$ 165,545
Supplemental disclosure of cash flow information:			
Income tax paid	\$ 473,631	\$ 449,898	\$ 330,074
Interest paid	134,048	117,069	83,383
Capital lease obligations incurred	164,845	131,192	184,262

^{*}Restated to conform to Statement of Financial Accounting Standards No. 95.

See accompanying notes.

Notes to Consolidated Financial Statements

Wal-Mart Stores, Inc. and Subsidiaries

Note 1 Summary of significant accounting policies

Segment information—The Company and its subsidiaries are principally engaged in the operation of discount stores in a 26-state region. No single customer accounts for a significant portion of its consolidated sales.

Consolidation—The consolidated financial statements include the accounts of all subsidiaries.

Cash and Cash Equivalents—The Company considers all highly liquid investments with a maturity of three months or less when purchased to be "cash equivalents".

Inventories—Inventories are stated principally at cost (last-in, first-out), which is not in excess of market, using the retail method for inventories in stores.

Pre-opening costs—Costs associated with the opening of new stores are expensed during the first full month of operations. The costs are carried as prepaid expenses prior to the store opening.

Recoverable costs from sale/leaseback—All costs of acquisition and construction of properties for which the Company has a commitment for sale/leaseback are accumulated in current assets until properties are sold.

Interest during construction—In order that interest costs properly reflect only that relating to current operations, interest on borrowed funds during the construction of property, plant and equipment is capitalized. Interest costs capitalized (excluding amounts related to properties developed under sale/leaseback arrangements) are \$8,801,000, \$4,911,000 and \$3,464,000 in 1989, 1988 and 1987 respectively.

Depreciation—Depreciation for financial statement purposes is provided on the straight-line method over the estimated useful lives of the various assets. For income tax purposes, the accelerated cost recovery system is used for assets placed in service after 1980 and accelerated depreciation is used for assets placed in service in 1980 and prior years with recognition of deferred income taxes for the resulting timing differences.

Operating, selling and general and administrative expenses—Buying, warehousing and occupancy costs are included in operating, selling and general and administrative expenses.

Income taxes—Investment tax credits are accounted for under the flow-through method, reducing income tax expense for periods in which the credits are earned.

Deferred income taxes are provided on timing differences between financial statement and taxable income.

Net income per share—Net income per share is based on weighted average outstanding common shares and stock options reduced by shares assumed to have been purchased from such options under the treasury stock method.

Stock options—Proceeds from the sale of common stock issued under the stock option plans and related tax benefits which accrue to the Company are accounted for as capital transactions, and no charges or credits are made to income in connection with the plans.

Note 2 Inventories

Inventories at January 31, 1989, and January 31, 1988 were \$3,351,367,000 and \$2,651,760,000 respectively. Replacement cost would be \$291,329,000 greater in 1989 and \$202,796,000 greater in 1988.

Note 3 Notes payable and long-term debt

Information on short-term borrowings and interest rates follows:

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	1000			
	1989	1988	1987	
Maximum amount outstanding				
at month-end	\$698,888,000	\$699,000,000	\$310,585,000	
Average daily short-term borrowings	\$321,370,000	\$190,120,000	\$ 62,737,000	
Weighted average interest rate	7.7%	7.0%	5.9%	

At January 31, 1989, the Company had committed lines of credit with eleven banks to support short-term borrowings and commercial paper in an aggregate of \$400,000,000. In addition, the Company had uncommitted facilities to support master participating agreements totalling \$200,000,000, plus interim 120 day seasonal facilities totalling \$300,000,000. Short-term borrowings under these lines of credit bear interest at or below the prime rate.

Long-term debt at January 31 consists of:

Long-term debt at January 31 consists of:	1989	1988	
107/8% Debentures due August 2000	\$100,000,000	\$100,000,000	
8% Participating Mortgage Certificates due 2005	15,050,000	15,490,000	
8½% Participating Mortgage Certificates II due 2005	24,299,000	25,000,000	
85/8% 25-year secured notes, payable \$244,595 quarterly (including			
interest) to October 2003	7,835,000	8,122,000	
monthly through 1994	9,716,000	9,807,000	
9¾ % Mortgage notes, due 1989 through 2000	5,210,000	5,635,000	
quarterly (including interest)	3,827,000	3,978,000	
91/4 % Mortgage notes, payable \$68,822 quarterly (including interest)		214.000	
to June 1992	607,000	814,000	
1989 through 2014	16,037,000	16,275,000	
Other	1,858,000	551,000	
	\$184,439,000*	\$185,672,000	

^{*}Long-term debt of \$82,481,000 is collateralized by property with an aggregate carrying value of approximately \$102,326,000.

Annual maturities on long-term debt during the next five years are:

Fiscal years ending January 31,	Annual maturity
1990	\$1,690,000
1991	1,563,000
1992	1,685,000
1993	4,723,000
1994	4,440,000

Under the terms of the 10⁷/₈% Debentures, the Company has agreed to observe certain covenants. Among these are provisions relating to secured debt and long-term leases.

The agreements relating to the Participating Mortgage Certificates contain provisions for contingent additional interest to be payable on a basis of the sales performance of the Wal-Mart stores collateralized by the issues.

The agreements relating to the $9\frac{1}{4}$ % mortgage notes, which are guaranteed by Wal-Mart Stores, Inc., and the $8\frac{5}{8}$ % and $8\frac{1}{2}$ % secured notes of a subsidiary contain certain restrictions on the subsidiary concerning additional debt, business activities and combinations, issuance of capital stock and investments.

Note 4 Income taxes

Reconciliations of the statutory federal income tax rate to the effective tax rate, as a percent of pre-tax financial income, are as follows:

1989	1988	1987
34.0%	38.9%	46.0%
=:	1=	(8.)
3.0	2.5	2.2
(.2)	(.1)	(.6)
36.8%	41.3%	46.8%
	34.0% 	34.0% 38.9% 3.0 2.5 (.2) (.1)

Investment tax credits resulted in reductions of the current federal income tax provisions for 1987 of \$6,447,000.

Deferred tax expense results from timing differences in the recognition of revenue and expense for tax and financial reporting purposes with respect to the following:

	1989	1988	1987
Depreciation	\$30,632,000	\$24,288,000	\$36,343,000
Capital leases	(7,741,000)	(7,589,000)	(8,793,000)
Other	(8,661,000)	(7,805,000)	(5,118,000)
	\$ 14,230,000	\$ 8,894,000	\$22,432,000

Note 5 Preferred and common stock

- A. The Company has 100 million shares of \$.10 preferred stock authorized but unissued. At the present time, there are no plans for its issuance.
- B. There are 1.3 billion shares of \$.10 par value common stock authorized, with 565,591,010 shares of common stock issued and outstanding at January 31, 1989, and 565,111,944 shares issued and outstanding at January 31, 1988. The common stock is listed on the New York Stock Exchange and the Pacific Stock Exchange, and at January 31, 1989, there were 80,270 shareholders of record.

At January 31, 1989, 5,336,822 shares of common stock were reserved for issuance under stock option plans. The options granted under the stock option plans expire 10 years from date of grant and may be exercised in nine annual installments. Further information concerning the options is as follows:

Option price (market price at date of grant)

			at auto	or Pranci	51 4110/		
	Sha	ares	Per	share		Total	
under option							
ary 31, 1988	3,2	285,520	\$.9	92-27.50	\$	35,162,369	
ns granted		352,400	28.	75-31.38		10,692,500	
ns canceled	(101,503)	1.9	94-28.75	(1,865,830	
ns exercised	((608,215)	1.0	02-26.50	(3,034,680	
y 31, 1989							
shares exercisable)	2,9	928,202	\$.	92-31.38	\$	40,954,359	
available for option	21	S80 862					
available for option	2,6	680,862					

January 31, 1988 2,680,862 January 31, 1989 2,408,620

Note 6 Defined contribution plan

The Company maintains a profit sharing plan under which most full and many part-time associates become participants following one year of employment with the Company. Annual contributions, based on the profitability of the Company, are made at the sole discretion of the Company. Contributions were \$77,067,000 in 1989, \$59,466,000 in 1988, and \$51,772,000 in 1987.

Note 7 Licensed department sales

The sales of licensed departments as reported by licensees are \$101,346,000, \$105,630,000 and \$116,947,000 for 1989, 1988, and 1987 respectively.

Note 8 Long-term lease obligations

The Company and certain of its subsidiaries have long-term leases for stores and equipment. Rentals (including for certain leases amounts applicable to taxes, insurance, maintenance, other operating expenses and contingent rentals) under all operating leases were \$194,684,000 in 1989, \$159,711,000 in 1988, and \$121,229,000 in 1987.

Aggregate minimum annual rentals at January 31, 1989, under noncancelable leases are as follows:

Fiscal years	Operating leases	Capital leases
1990	\$ 155,108,000	\$ 133,701,000
1991	153,271,000	132,623,000
1992	149,572,000	130,955,000
1993	147,537,000	132,024,000
1994	144,872,000	131,964,000
Thereafter	1,814,784,000	1,953,638,000
Total minimum rentals	\$2,565,144,000	2,614,905,000
Less estimated executory costs		30,340,000
Net minimum lease payments Less imputed interest at rates		2,584,565,000
ranging from 8.5% to 14.0%		1,555,860,000
Present value of net minimum lease payments		\$1,028,705,000

Certain of the leases provide for contingent additional rentals based on percentage of sales. Such additional rentals amounted to \$19,590,000 in 1989, \$16,754,000 in 1988, and \$14,427,000 in 1987.

Substantially all of the store leases have renewal options for additional terms from five to 25 years at the same or lower minimum rentals.

The Company has entered into lease commitments for land and buildings for 98 future locations. The lease commitments with real estate developers or through sale/leaseback arrangements provide for minimum rentals for 20 to 25 years, excluding renewal options, which if consummated based on current cost estimates would approximate \$31,765,000 annually over the lease terms.

Note 9 Acquisition

On June 29, 1987, the Company acquired Super Saver Warehouse Club, Inc. The acquisition consisted of 20 wholesale clubs, five of which were subsequently closed. The acquisition has been accounted for as a purchase, and accordingly the results of operations since the acquisition date have been consolidated with the Company. The excess of cost over the fair value of net assets acquired was \$50,034,000, and is being amortized on a straight-line basis over ten years.

Summarized consolidated quarterly financial data for 1989 and 1988 are as follows:

100		-	-
Om	mt nma	and	24
wua	rters	enue	cu

October 31,	July 31,	April 30,	1989
\$4,991,117,000	\$4,845,135,000	\$4,282,013,000	Net sales
3,860,836,000	3,768,368,000		Cost of sales
180,874,000	179,610,000		Net income
		1,50	Net income
\$.32	\$.32	\$.27	per share
			1988
\$4.015.017.000	\$3.732.237.000	\$3 211 761 000	1988 Net sales
\$4,015,017,000 3.090,696,000	\$3,732,237,000 2,873,954,000	\$3,211,761,000 2,448,056,000	Net sales
\$4,015,017,000 3,090,696,000 136,051,000	2,873,954,000	2,448,056,000	Net sales Cost of sales
3,090,696,000			Net sales
	\$4,991,117,000 3,860,836,000 180,874,000	\$4,845,135,000 \$4,991,117,000 3,768,368,000 3,860,836,000 179,610,000 180,874,000	\$4,282,013,000 \$4,845,135,000 \$4,991,117,000 3,311,467,000 3,768,368,000 3,860,836,000 153,551,000 179,610,000 180,874,000

Report of Independent Public Accountants

The Board of Directors and Shareholders Wal-Mart Stores, Inc.

We have audited the accompanying consolidated balance sheets of Wal-Mart Stores, Inc., and subsidiaries at January 31, 1989 and 1988, and the related consolidated statements of income, common shareholders' equity, and cash flows for each of the three years in the period ended January 31, 1989. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial

statements referred to above present fairly, in all material respects, the consolidated financial position of Wal-Mart Stores, Inc., and subsidiaries at January 31, 1989 and 1988, and the consolidated results of operations and cash flows for each of the three years in the period ended January 31, 1989, in conformity with generally accepted accounting principles.

Arthur Young & Company

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Tulsa, Oklahoma March 24, 1989

Responsibility for Financial Statements

The financial statements and information of Wal-Mart Stores, Inc. and subsidiaries presented in this Report have been prepared by management which has responsibility for their integrity and objectivity. These financial statements have been prepared in conformity with generally accepted accounting principles, applying certain estimates and judgments based upon currently available information and management's view of current conditions and circumstances. The services of certain specialists, both from within the Company and from outside the Company, have been utilized in making such estimates and judgments.

Management has developed and maintains a system of accounting and controls, including an extensive internal audit program, designed to provide reasonable assurance that the Company's assets are protected from improper use and that accounting records provide a reliable basis for the preparation of financial statements. This system is continually reviewed, improved and modified in response to changing business conditions and operations and to recommendations made by the independent public accountants and the internal auditors. Management believes that the accounting and control systems provide reasonable assurance that assets are safeguarded and financial information is reliable.

The Company has adopted a Statement of Responsibility which is intended to guide our management in the continued observance of high ethical standards of honesty, integrity and fairness in the conduct of the business and in accordance with the law. Compliance with the guidelines and standards is continuously reviewed and is acknowledged in writing by all management associates.

The Board of Directors, through the activities of its Audit Committee, consisting solely of outside Directors, participates in the process of reporting financial information. The duties of the Committee include keeping informed of the financial condition of the Company and reviewing its financial policies and procedures, its internal accounting controls and the objectivity of its financial reporting. Both the Company's independent public accountants and the internal auditors have free access to the Audit Committee and the Board of Directors and meet with the Committee periodically, with and without management present.

Paul R. Carter

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President,

Beverly Enterprises

Paul R. Carter

Executive Vice President and Chief Financial Officer, Wal-Mart Stores, Inc.

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Partner, Rose Law Firm

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Chairman of the Board and Chief Executive Officer, Jameson Pharmaceutical, Inc.

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Charles Lazarus

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John E. Tate

Executive Vice President of Professional Services,

Wal-Mart Stores, Inc.

Stock Option Committee

David D. Glass Donald G. Soderquist S. Robson Walton

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Steve Tiernan General Merchandise Manager Sam's Wholesale Club

P. Terry Tucker Divisional Merchandise Manager

James A. Walker, Jr. Controller

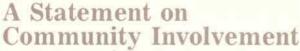
Larry E. Williams

Operations Andrew H. Wilson Operations

William C. Woodard Merchandise Planning Jim Woodruff

Divisional Merchandise Manager





Wal-Mart's resolve to serve each community extends far beyond our commitment to operate the very best stores and support facilities. We are dedicated to enriching the quality of life and fueling the spirit of voluntarism that truly makes our communities great places to live and work. This year, through the support of our dollar-for-dollar matching grant program, our associates generated \$2.5 million in support of

local charitable programs; \$4.1 million, United Way; and \$2.5 million, Children's Miracle Network, which benefits member hospitals for children. In addition, more than \$1.2 million in Wal-Mart Scholarships was awarded to deserving high school seniors throughout our trade territory. These efforts worked together in meeting the goal of making our "local" stores genuinely local.



The Helen Robson Walton Award will be earned annually by the two most deserving "community" Wal-Mart stores and one Sam's unit. Selections are based upon the number and quality of projects, the level of community-wide support, and the financial success of the project. This past year's winners were Wal-Mart #162, Anadarko, OK, Wal-Mart #976, Winnsboro, LA and Sam's #8217, Houston, TX.

Corporate Information

Registrar and Transfer Agent Common Stock: Boatmen's Trust Company 510 Locust Street Post Office Box 14768 St. Louis, Missouri 63178

Trustee

Debentures:
Bankers Trust Company
4 Albany Street
Ninth Floor
New York, New York 10015

Independent Public Accountants Arthur Young & Company 4300 One Williams Center Tulsa, Oklahoma 74172

Listings

New York Stock Exchange Common Stock Symbol: WMT

Pacific Stock Exchange Common Stock Symbol: WMT

Annual Meeting

Our Annual Meeting of Shareholders will be held on Friday, June 2, 1989, at 10:00 a.m. in Barnhill Arena on the University of Arkansas campus, Fayetteville, Arkansas. You are cordially invited to attend. A proxy statement, including a request for proxies will be mailed to shareholders in early May, 1989.

Investors' Inquiries Form 10-K Report

A copy of the Company's Annual Report on Form 10-K for the fiscal year ended January 31, 1989, as filed with the Securities and Exchange Commission, may be obtained without charge by writing to:

Bette Hendrix Assistant Secretary Wal-Mart Stores, Inc. Bentonville, AR 72716



CORPORATE OFFICES Wal-Mart Stores, Inc. Bentonville, Arkansas 72716 Telephone: (501)273-4000